

GROUP STRUCTURE

DIVISIONS	ASSOCIATE	
<p>Qian Hu Fish Farm Trading</p> <p>Yi Hu Fish Farm Trading</p> <p>Wan Hu Fish Farm Trading</p>	<p>20%</p> <p>Arcadia Products PLC 8 io Centre, Salbrook Road, Redhill RH1 5GJ, United Kingdom</p>	
SUBSIDIARIES		
<p>100%</p> <p>Qian Hu Tat Leng Plastic Pte Ltd 2 Woodlands Sector #03-35, Woodlands Spectrum, Singapore 738068</p> <p>100%</p> <p>Qian Hu Aquarium and Pets (M) Sdn Bhd Block E, Lot 6212, Kg. Baru Balakong 43300 Balakong, Selangor Darul Ehsan, Malaysia</p> <p>100%</p> <p>Qian Hu The Pet Family (M) Sdn Bhd Block E, Lot 6212, Kg. Baru Balakong 43300 Balakong, Selangor Darul Ehsan, Malaysia</p> <p>100%</p> <p>Beijing Qian Hu Aquarium and Pets Co., Ltd Dong Fish Farm, Bei Ma Fang Village, Jinzhang Town, Chao Yang District, Beijing, China</p>	<p>100%</p> <p>Shanghai Qian Hu Aquarium and Pets Co., Ltd No 165, Pingle Road, Huacao Town, Minhang District, Shanghai, China</p> <p>100%</p> <p>Guangzhou Qian Hu OF Feed Co., Ltd Li Hong Road Bi Village Dong An Industrial Park Guangdong Province People's Republic of China</p> <p>90%</p> <p>P.T. Qian Hu Joe Aquatic Indonesia JL. Raya Brantamulya Tengsaw No. 9 Tarik Kolot, Kecamatan Citeureup Bogor – Indonesia 16810</p> <p>74%</p> <p>Qian Hu Marketing Co Ltd 30/23 Moo 8, Klongnung, Klongluang, Pathumthani, 12120 Thailand</p>	<p>60%</p> <p>Thai Qian Hu Company Limited 30/25 Moo 8, Klongnung, Klongluang, Pathumthani, 12120 Thailand</p> <p>60%</p> <p>Advance Aquatic Co Ltd 30/24 Moo 8, Klongnung, Klongluang, Pathumthani, 12120 Thailand</p> <p>49%</p> <p>NNTL (Thailand) Limited 30/23 Moo 8, Klongnung, Klongluang, Pathumthani, 12120 Thailand <i>(The Group has voting control at general meetings and Board meetings)</i></p>

FINANCIAL CALENDAR

2015

12
JANUARY

FY 2014 Full year
results announcement
(with media and analysts
briefing)

19
MARCH

Annual General
Meeting

16
APRIL

1Q 2015 results
announcement

17
APRIL

Payment
of dividend

16
JULY

2Q 2015 results
announcement
(with media and
analysts briefing)

16
OCTOBER

3Q 2015 results
announcement

2016

12
JANUARY

FY 2015 Full year
results announcement
(with media and analysts
briefing)

23
MARCH

Annual General
Meeting

18
APRIL

1Q 2016 results
announcement

21
APRIL

Payment
of dividend
(Subject to Shareholders'
approval at AGM)

19
JULY

2Q 2016 results
announcement
(with media and
analysts briefing)

17
OCTOBER

3Q 2016 results
announcement

GROUP FINANCIAL HIGHLIGHTS

	2015	2014	2013	2012	2011
For the year (\$'000)					
Revenue	77,970	83,526	83,462	84,443	88,341
Earnings before interest, taxation, depreciation and amortisation (EBITDA)	2,508	2,922	3,431	(5,499)	7,472
Gain (Loss) on disposal and subsidiary / associate	-	(134)	-	(9,062)	952
Operating Profit (Loss)	549	1,098	954	(8,683)	4,151
Net Profit (Loss) attributable to owners of the Company	19	392	302	(9,137)	3,466
Operating Cashflow	1,538	3,948	3,675	3,584	1,653
Capital Expenditure	1,867	2,061	1,969	1,633	2,091
At year end (\$'000)					
Total Assets	75,817	76,688	75,887	77,942	105,945
Total Liabilities	25,509	25,635	24,892	23,822	32,321
Shareholders' Funds	48,673	49,548	49,509	52,529	63,433
Net Current Assets	33,786	33,390	32,358	33,956	32,892
Cash and Cash Equivalents	7,772	8,557	6,712	8,272	8,606
Key ratios					
Revenue growth (%)	(6.7%)	0.1%	(1.2%)	(4.4%)	(3.1%)
Net Profit growth (%)	(95.2%)	29.8%	103.3%	(363.6%)	(17.7%)
Net Profit margin (%)*	0.3%	1.0%	0.7%	0.1%	3.0%
Debt-to-equity ratio (times)	0.51	0.50	0.49	0.44	0.44
Return on Shareholders' Funds (%)	0.0%	0.8%	0.6%	(17.4%)	5.5%
Return on Total Assets (%)	0.0%	0.5%	0.4%	(11.7%)	3.3%
Per share information (cents)					
Earnings per share**	0.02	0.35	0.27	(8.05)	3.05
Net Assets per share**	44.31	44.97	44.92	47.67	64.85
Cash per share	6.85	7.54	5.91	7.29	7.58
Dividend per share - ordinary	0.20 [#]	0.10	0.10	0.20	0.60
- special	-	-	0.50	-	-

* excluded the gain or loss on disposal of subsidiary / associate and impairment loss on investment in an associate

** adjusted for share consolidation

[#] post share consolidation